

# MILWAUKEE COUNTY

## OFFICE OF PERFORMANCE, STRATEGY & BUDGET



## 2020 REQUESTED BUDGET SUMMARY

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# S U M M A R Y

The following report complies with provisions of Wisconsin State Statute 59.60, which requires a summary of the following information be submitted to the County Executive and County Board:

- **Annual budget estimates** (expenditures, revenues and tax levy) of each department.
- **A statement of principal and interest becoming due** on outstanding bonds and on other financial obligations.
- **An estimate of all other expenditures**, including proposed expenditures on capital improvements that are not financed by bonds.
- **An estimate of anticipated issues of new bond obligations** during the ensuing fiscal year, plus a statement of the funds required for maturities and interest payments on these issues.
- **An estimate of funds required as an appropriation for contingencies.**
- **An estimate of revenue** from all other sources.
- **A complete summary of all the budget estimates and a statement of the property tax levy required** if funds were appropriated on the basis of these estimates.

The requested expenditure budget for 2020 is \$1.283 billion, which would be offset by non-property tax revenue of \$947 million and bond and note proceeds of \$93.6 million. The total requested tax levy for 2020 is \$336 million, which would be an increase over the 2019 Adopted Budget of \$42 million or 14 percent. The total requested tax levy for 2020 for operating purposes is \$298 million, which would be an increase over the 2019 Adopted Budget tax levy for operating purposes of \$38 million or 15 percent.

The requested operating expenditures total \$1.048 billion, while requested capital expenditures total \$186 million.

The 2020 expenditure budget requests and revenue estimates were submitted by those department administrators charged with this responsibility and are presented here in summary form only. Copies of the detailed budget summaries are on file in the Department of Administrative Services and are available for inspection upon request.

Respectfully submitted,

**Joseph Lamers**, Director  
Office of Performance, Strategy & Budget  
August 15, 2019

# REQUESTED BUDGET HIGHLIGHTS

## SUMMARY OF EXPENDITURES, REVENUE & TAX LEVY

GENERAL COUNTY	2019 Adopted Budget	2020 Requested Budget	Increase (Decrease)
Expenditure Appropriations Including Bond Funds for General County Purposes	\$1,188,577,675	\$1,283,123,303	\$94,545,628
Revenues Including Bond Funds for General County Purposes	\$894,182,215	\$946,680,578	\$52,498,363
<b>Tax Levy for General County Purposes</b>	<b>\$294,395,460</b>	<b>\$336,442,725</b>	<b>\$42,047,265</b>

Major components of the increase in requested tax levy include an increase of \$24 million in Countywide Non-Departmental Revenue; this is due to an increase in cashing funding for capital requests. It is followed by an increase of \$9 million in Public Safety and \$7 million in County-Wide Non-Departmental.

These increases are offset by major tax levy decreases of \$3.9 million in Health and Human Services, \$1.3 million in Transportation & Public Works, and \$998,000 in Parks, Recreation & Culture.

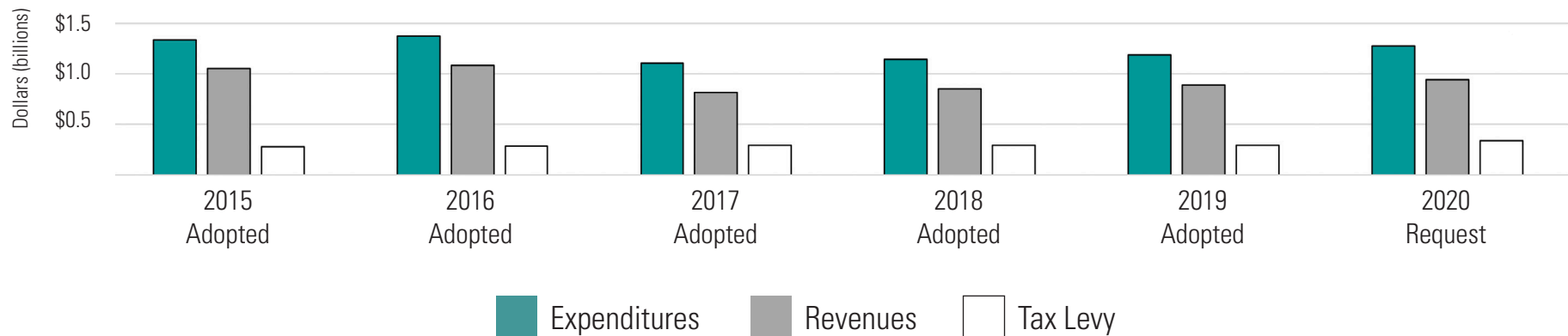
The County Executive will review the budget requests and submit a recommended budget by October 1 that will differ from the departmental requests shown in this summary. The County Board Committee on Finance, Personnel & Audit will review the recommended budget and amend it, and a final 2020 County budget will be enacted in November 2019.

# REQUESTED BUDGET HIGHLIGHTS

## REQUESTED 2020 BUDGET FOR GENERAL COUNTY PURPOSES

	2019 Adopted Budget	2020 Requested Budget	Change	Percent
<b>EXPENDITURE</b>	\$1,188,577,675	\$1,283,123,303	\$94,545,628	7.95%
<b>REVENUE</b>	\$894,182,215	\$946,680,578	\$52,498,363	5.87%
<b>TAX LEVY</b>	<b>\$294,395,460</b>	<b>\$336,442,725</b>	<b>\$42,047,265</b>	<b>14.28%</b>

## COMPARISON OF PRIOR ADOPTED BUDGETS TO 2020 REQUESTED BUDGET





# CITY OF MILWAUKEE PROPERTY TAX RATE

The following schedule provides a comparison of property tax rates in the City of Milwaukee per \$1,000 of assessed value.

The ratio of County property taxes apportioned to City of Milwaukee taxpayers is also summarized below.

Purpose of Tax	2019 ADOPTED BUDGET		2020 REQUESTED BUDGET <sup>1</sup>	
	Property Tax Levy	City of Milwaukee Tax Rate	Property Tax Levy	City of Milwaukee Tax Rate (estimated)
General County	359,758,796	5.97	378,708,313	6.29
Countywide EMS	2,651,209	0.04	2,612,948	0.04
County Sales & Use Tax Credit	(68,014,546)	(1.13)	(44,878,537)	(0.74)
<b>Net General County</b>	<b>294,395,459</b>	<b>4.89</b>	<b>336,442,724</b>	<b>5.54</b>
State Charges — Charitable & Penal Institutions	27,257	0	27,257	0
<b>Total State Charges</b>	<b>27,257</b>	<b>0</b>	<b>27,257</b>	<b>0</b>
Southeastern Wisconsin Regional Planning Commission	785,015	0.01	782,635	0.01
<b>Totals</b>	<b>295,207,731</b>	<b>4.90</b>	<b>337,252,616</b>	<b>5.55</b>

## MILWAUKEE COUNTY EQUALIZED PROPERTY VALUATION (EXCLUDING TID)

All Municipalities (2019 Budget)	60,193,515,800
All Municipalities (2020 Budget)	60,193,515,800
City of Milwaukee Value (2019 Budget)	26,518,738,800
City of Milwaukee Value <sup>1</sup> (2020 Budget)	26,518,738,800
City of Milwaukee Portion (2019 Budget)	44.056%

## CITY OF MILWAUKEE ASSESSED VALUATION

2019 Budget	26,541,503,403
2020 Budget (estimate) <sup>2</sup>	26,541,503,403

### Notes:

- Equalized value information for the 2020 budget is not yet available. The 2020 budget information listed is equal to the 2019 budget.
- The assessed rate for the City of Milwaukee reflects the actual amount reported in December 2018.

# DEBT SERVICE & CAPITAL IMPROVEMENTS

## DEBT SERVICE PAYMENTS

The following schedule shows requirements for 2020 debt retirement:

Bond & Note Expenditures & Revenues	2020 Requested Budget
Debt Service Principal	67,042,492
Debt Service Interest	21,785,570
Debt Service Other	70,000
Debt Service Revenues & Contributions	10,209,821
Interest Allocation to Proprietary Fund Departments	(40,583,053)
<b>Total Tax Levy for Debt Service</b>	<b>38,105,188</b>

## CAPITAL IMPROVEMENTS

Capital improvements were requested in the following areas. Requested project financing is summarized on the following page.

1200	Highway	17,146,222	1575	Zoological Department	2,877,798
1250	Mass Transit	11,554,446	1600	Behavioral Health	4,959,827
1300	Airport	53,026,794	1625	Human Services	5,578,863
1375	Environmental	1,326,929	1700	County Grounds	506,534
1400	Parks, Recreation & Culture	21,211,902	1750	Courthouse Complex	33,951,110
1510	McKinley Marina	0	1800	House of Correction	392,083
1550	Museum	1,683,641	1850	Other County Agencies	32,207,594
			<b>Total Capital Improvements Requests</b>	<b>186,423,743</b>	

# DEBT SERVICE & CAPITAL IMPROVEMENTS

## CAPITAL IMPROVEMENT FINANCING SOURCES

Reimbursement Revenues	11,065,554
Sales Tax Revenue	37,548,520
Private Contribution	451,050
Miscellaneous Revenue/Sale of Asset	0
Airport Revenue Bonds	20,294,737
Airport Reserve	17,121,992
PFC Cash Financing	5,621,549
Property Tax Levy	0
Corporate Purpose Bonds/Notes	93,690,341
<b>Total</b>	<b>185,793,743</b>

## COUNTY COST FINANCING BREAKDOWN (NET COUNTY COMMITMENT)

Debt Financing	61.35%
Reimbursements/Cash Financing (Including Airport)	38.65%
Reimbursements/Cash Financing (Excluding Airport)	60.94%



# DEBT SERVICE & CAPITAL IMPROVEMENTS

## MILWAUKEE COUNTY 2020 REQUESTED BUDGET REQUIREMENTS PRINCIPAL & INTEREST IN GENERAL COUNTY DEBT SUMMARY OF BONDS & NOTES OUTSTANDING

Type of Issue	True Interest Rate	Date of Bond Issue	Final Maturity Date	Bonds or Notes Outstanding 12/31/19	2020 Requirements	
					Principal	Interest
Promissory Notes	2.82	12/21/10	10/01/20	1,775,000	1,775,000	71,000
Refunding Bonds	1.00	12/03/12	12/01/20	1,735,000	1,735,000	69,400
Corporate Purpose Bonds	2.43	08/14/13	09/01/23	9,425,000	2,790,000	282,750
Corporate Purpose Bonds	2.60	11/06/14	12/01/29	26,150,000	2,615,000	774,694
Corporate Purpose Bonds	2.50	11/12/15	10/01/30	26,110,000	2,380,000	688,100
Qualified Energy Conservation Bonds	2.34	11/12/15	10/01/25	2,900,000	490,000	70,960
Refunding Bonds	1.25	11/12/15	10/01/21	4,685,000	2,350,000	140,550
Corporate Purpose Bonds	2.36	11/10/16	09/01/31	21,855,000	1,825,000	528,100
Promissory Notes	1.36	11/10/16	09/01/20	1,865,000	1,865,000	37,300
Refunding Bonds	1.53	11/10/16	12/01/22	7,820,000	2,695,000	232,600
Qualified Energy Conservation Bonds	2.42	11/10/16	10/01/26	4,975,000	715,000	99,425
Corporate Purpose Bonds	2.04	11/08/17	09/01/27	16,600,000	2,075,000	357,938
Refunding Bonds	1.48	11/08/17	12/01/23	9,955,000	2,555,000	248,900
Promissory Notes	1.29	11/08/17	09/01/21	3,305,000	1,655,000	70,225
Refunding Bonds	2.31	10/11/18	08/01/24	43,055,000	7,190,000	2,152,750
Marcus Center Taxable Notes	3.19	10/11/18	08/01/23	5,635,000	1,405,000	171,870
Corporate Purpose Bonds	2.80	11/15/18	08/01/28	11,160,000	1,240,000	347,200
Promissory Notes	2.30	11/15/18	08/01/22	6,565,000	1,565,000	196,950
Taxable Notes	3.22	11/15/18	08/01/23	5,085,000	1,275,000	156,993

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# DEBT SERVICE & CAPITAL IMPROVEMENTS

## MILWAUKEE COUNTY 2019 REQUESTED BUDGET REQUIREMENTS PRINCIPAL & INTEREST IN GENERAL COUNTY DEBT (CONTINUED FROM PREVIOUS PAGE)

Type of Issue	True Interest Rate	Date of Bond Issue	Final Maturity Date	Bonds or Notes Outstanding 12/31/19	2020 Requirements	
					Principal	Interest
Refunding Bonds	TBD	TBD	TBD	TBD	505,000	1,161,806
Taxable Refunding	TBD	TBD	TBD	TBD	1,200,000	34,322
Corporate Purpose Bonds	TBD	TBD	TBD	TBD	700,000	284,734
Promissory Notes	TBD	TBD	TBD	TBD	600,000	118,350
ERP Promissory Notes	TBD	TBD	TBD	TBD	1,380,000	396,692
Taxable Notes	TBD	TBD	TBD	TBD	805,000	210,583
Promissory Notes	TBD	TBD	TBD	TBD	725,000	383,359
				<b>210,655,000</b>	<b>46,110,000</b>	<b>9,287,551</b>
Taxable GO Notes	6.84	12/01/09	12/01/33	111,060,597	5,457,492	7,525,786
Taxable GO Notes	3.28	03/15/13	12/31/30	108,125,000	5,330,000	3,601,459
Taxable GO Notes	2.76	06/27/13	12/01/23	42,610,000	10,145,000	1,370,774
				<b>261,795,597</b>	<b>20,932,492</b>	<b>12,498,019</b>
Projected Outstanding Balance as of December, 31, 2019 & Associated Debt Service				569,677,211	67,042,492	21,785,570
Total 2020 Debt Service						88,828,062

# OUTSTANDING COUNTY BONDS & NOTES

## OUTSTANDING COUNTY BONDS & NOTES

The following summary reflects Milwaukee County bond and note activity for 2019:

Bonds & Notes as of 12/31/18	564,652,211
2019 Anticipated Issuances	38,700,000
Sinking Fund (2019 Principal Payments)	(66,146,614)
<b>Bonds &amp; Notes Outstanding as of December 31, 2019 (Projected)</b>	<b>537,205,597</b>

Pursuant to Section 67.03 of the State Statutes, Milwaukee County must limit its issuance of general obligation debt to 5 percent of the equalized valuation of all taxable real and personal property located in the County (including all Tax Incremental Districts).

For this report, the County's January 1, 2018, equalized valuation is being used to calculate the legal debt limit since updated information for January 1, 2019, property values will not be available until August 15, 2019.

## CALCULATION OF LEGAL DEBT LIMIT

Equalized Value (Including TID)	64,065,615,200
5.0 Percent Statutory Debt Limit	3,203,280,760
Projected Outstanding Year-End 2019 Debt	537,205,597
Effective Remaining Borrowing Capacity	2,666,075,163

# OUTSTANDING COUNTY BONDS & NOTES

## OUTSTANDING GENERAL OBLIGATION DEBT ISSUED FOR GENERAL COUNTY PURPOSES — DEBT SERVICE COSTS

The County's current (12/31/18) outstanding general obligation debt issued for general County purposes represents 17.6 percent of the County's legal limit.

The following schedule reflects these actual principal costs:

Year	Principal	Year	Principal
2019	66,146,614	2030	29,030,000
2020	62,512,492	2031	1,820,000
2021	60,878,327	2032	
2022	57,294,325	2033	
2023	55,486,076	2034	
2024	39,424,377	2035	
2025	39,965,000	2036	
2026	41,125,000	2037	
2027	37,150,000	2038	
2028	36,625,000	2039	
2029	37,195,000	<b>Total</b>	<b>564,652,211</b>

In addition to the outstanding debt summarized above, the County has entered into a number of lease agreements for certain equipment items and building improvements. These annual lease obligations are included in departmental operating budgets and are not included in outstanding debt totals or subject to legal debt limitations.

# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

Functional Area	2019 Adopted Budget Expenditures	2019 Adopted Budget Revenue	2019 Adopted Budget Tax Levy	2020 Requested Expenditures	2020 Requested Revenues	2020 Requested Tax Levy	Requested Tax Levy Change	Requested % Tax Levy Change
Legislative & Executive	2,428,538	13,000	2,415,538	2,518,214	13,000	2,505,214	89,676	3.7%
Administration	74,401,993	19,695,414	54,706,579	75,055,623	20,235,777	54,819,846	113,267	0.2%
Courts & Judiciary	53,162,409	29,951,024	23,211,385	54,941,035	29,100,796	25,840,239	2,628,854	11.3%
Public Safety	115,231,411	29,286,112	85,945,299	124,930,659	30,459,881	94,470,778	8,525,479	9.9%
General Government	8,264,479	12,945,766	(4,681,287)	9,028,450	11,689,582	(2,661,132)	2,020,155	-43.2%
Transportation & Public Works	251,737,677	243,393,129	8,344,548	259,500,051	252,491,615	7,008,436	(1,336,112)	-16.0%
Health & Human Services	350,211,985	259,306,646	90,905,339	360,181,890	273,267,906	86,913,984	(3,991,355)	-4.4%
Parks, Recreation & Culture	60,947,971	38,357,564	22,590,407	59,674,237	38,082,274	21,591,963	(998,444)	-4.4%
Debt Service	48,295,160	13,962,082	34,333,078	48,315,009	10,209,821	38,105,188	3,772,110	11.0%
Countywide Non-Departmental Revenue	0	111,554,320	(111,554,320)	0	87,388,345	(87,388,345)	24,165,975	-21.7%
Countywide Non-Departmentals	98,113,317	10,076,623	88,036,694	101,421,670	6,202,316	95,219,354	7,182,660	8.2%
Capital Improvements	124,444,736	124,319,736	125,000	186,423,743	186,423,743	0	(125,000)	-100.0%
Trust Funds	1,337,999	1,320,799	0	1,132,722	1,115,522	17200	0	0.0%
<b>Grand Total</b>	<b>1,188,577,675</b>	<b>894,182,215</b>	<b>294,395,460</b>	<b>1,283,123,303</b>	<b>946,680,578</b>	<b>336,442,725</b>	<b>42,047,265</b>	<b>14.3%</b>

# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

Org	Department	2019 Adopted Budget			2020 Requested Budget			2020/2019 Tax Levy Variance	Requested % Tax Levy Change
		Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
LEGISLATIVE & EXECUTIVE									
1000	County Board	1,176,513	0	1,176,513	1,157,689	0	1,157,689	−18,824	−1.60%
1011	County Executive — General Office	822,139	0	822,139	853,451	0	853,451	31,312	3.81%
1020	County Executive Office of Intergovernmental Relations	229,582	0	229,582	245,067	0	245,067	15,485	6.74%
1021	County Executive — Veterans Service	200,304	13,000	187,304	262,007	13,000	249,007	61,703	32.94%
Total Legislative & Executive		2,428,538	13,000	2,415,538	2,518,214	13,000	2,505,214	89,676	3.71%

### ADMINISTRATION

1090	Office on African American Affairs	749,633	0	749,633	745,986	0	745,986	-3,647	-0.49%
1120	Personnel Review Board	274,681	0	274,681	269,409	0	269,409	-5,272	-1.92%
1130	Corporation Counsel	1,121,454	175,000	946,454	1,105,579	175,000	930,579	-15,875	-1.68%
1140	Department of Human Resources	5,871,365	1,891,242	3,980,123	5,865,369	1,944,803	3,920,566	-59,557	-1.50%
1150	DAS — Risk Management	11,565,137	0	11,565,137	11,564,426	0	11,564,426	-711	-0.01%
1151	DAS — Fiscal Affairs	37,287,046	13,004,501	24,282,545	37,626,064	13,373,854	24,252,210	-30,335	-0.12%
1160	DAS — Information Management Services	13,306,606	398,600	12,908,006	13,729,591	592,921	13,136,670	228,664	1.77%
5500	Water Utility	4,226,071	4,226,071	0	4,149,199	4,149,199	0	0	0%
<b>Total Administration</b>		<b>74,401,993</b>	<b>19,695,414</b>	<b>54,706,579</b>	<b>75,055,623</b>	<b>20,235,777</b>	<b>54,819,846</b>	<b>113,267</b>	<b>0.21%</b>

### COURTS & JUDICIARY

2000	Combined Court Related Operations	27,803,228	11,129,371	16,673,857	29,707,374	10,757,414	18,949,960	2,276,103	13.65%
2430	Department of Child Support Services	20,202,965	18,219,068	1,983,897	19,984,041	17,908,355	2,075,686	91,789	4.63%
2900	Alternatives to Incarceration	5,156,216	602,585	4,553,631	5,249,620	435,027	4,814,593	260,962	5.73%
<b>Total Courts &amp; Judiciary</b>		<b>53,162,409</b>	<b>29,951,024</b>	<b>23,211,385</b>	<b>54,941,035</b>	<b>29,100,796</b>	<b>25,840,239</b>	<b>2,628,854</b>	<b>11.33%</b>

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# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Org	Department	2019 Adopted Budget			2020 Requested Budget			2020/2019 Tax Levy Variance	Requested % Tax Levy Change
		Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
PUBLIC SAFETY									
4000	Office of the Sheriff	45,538,513	11,086,385	34,452,128	49,939,525	11,764,153	38,175,372	3,723,244	10.81%
4300	House of Correction	46,620,087	8,647,135	37,972,952	50,599,549	7,560,636	43,038,913	5,065,961	13.34%
4500	District Attorney	11,500,716	5,290,090	6,210,626	12,544,098	6,584,103	5,959,995	−250,631	−4.04%
4800	Emergency Management	7,316,713	1,357,609	5,959,104	7,559,845	1,547,066	6,012,779	53,675	0.90%
4900	Medical Examiner	4,255,382	2,904,893	1,350,489	4,287,642	3,003,923	1,283,719	−66,770	−4.94%
Total Public Safety		115,231,411	29,286,112	85,945,299	124,930,659	30,459,881	94,470,778	8,525,479	9.92%

### GENERAL GOVERNMENT

3010	Election Commission	496,257	45,750	450,507	977,066	80,750	896,316	445,809	98.96%
3090	County Treasurer	1,001,481	7,421,389	-6,419,908	1,200,206	6,264,456	-5,064,250	1,355,658	-21.12%
3270	County Clerk	897,006	547,696	349,310	896,481	547,696	348,785	-525	-0.15%
3400	Register of Deeds	1,469,506	4,615,500	-3,145,994	1,434,645	4,469,500	-3,034,855	111,139	-3.53%
3700	Office of the Comptroller	4,400,229	315,431	4,084,798	4,520,052	327,180	4,192,872	108,074	2.65%
<b>Total General Government</b>		<b>8,264,479</b>	<b>12,945,766</b>	<b>-4,681,287</b>	<b>9,028,450</b>	<b>11,689,582</b>	<b>-2,661,132</b>	<b>2,020,155</b>	<b>-43.15%</b>

### TRANSPORTATION & PUBLIC WORKS

5040	Airport	96,441,211	96,441,211	0	99,491,345	99,491,345	0	0	0.00%
5090	Transportation Services	1,831,961	1,549,361	282,600	2,021,554	1,738,819	282,735	0	0.00%
5100	Highway Maintenance	21,801,111	22,436,055	-634,944	22,710,689	22,710,689	0	634,944	-100.00%
5300	Fleet Management	12,231,406	12,947,430	-716,024	14,707,936	15,743,296	-1,035,360	-319,336	44.60%
5600	Transit/Paratransit System	119,141,988	109,729,072	9,412,916	120,278,527	112,517,466	7,761,061	-1,651,855	-17.55%
5800	Director's Office	290,000	290,000	0	290,000	290,000	0	0	0.00%
<b>Total Transportation &amp; Public Works</b>		<b>251,737,677</b>	<b>243,393,129</b>	<b>8,344,548</b>	<b>259,500,051</b>	<b>252,491,615</b>	<b>7,008,436</b>	<b>-1,336,112</b>	<b>-16.01%</b>

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# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Org	Department	2019 Adopted Budget			2020 Requested Budget			2020/2019 Tax Levy Variance	Requested % Tax Levy Change
		Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
HEALTH & HUMAN SERVICES									
6300	DHHS — Behavioral Health Division	206,796,118	149,664,726	57,131,392	216,596,990	162,750,461	53,846,529	−3,284,863	−5.75%
7900	Department on Aging	20,261,797	17,506,785	2,755,012	20,730,751	17,998,749	2,732,002	−23,010	−0.84%
8000	Dept of Health & Human Services	123,154,070	92,135,135	31,018,935	122,854,149	92,518,696	30,335,453	−683,482	−2.20%
Total Health & Human Services		350,211,985	259,306,646	90,905,339	360,181,890	273,267,906	86,913,984	−3,991,355	−4.39%
PARKS, RECREATION & CULTURE									
1908	Milwaukee County Historical Society	258,105	0	258,105	258,105	0	258,105	0	0.00%
1914	War Memorial	486,000	0	486,000	486,000	0	486,000	0	0.00%
1915	Villa Terrace/ Charles Allis Art Museums	225,108	0	225,108	225,108	0	225,108	0	0.00%
1916	Marcus Center for the Performing Arts	800,000	0	800,000	750,000	0	750,000	−50,000	−6.25%
1917	Milwaukee Art Museum	1,290,000	0	1,290,000	1,290,000	0	1,290,000	0	0.00%
1966	Federated Library System	66,650	0	66,650	100,000	0	100,000	33,350	50.04%
1974	Milwaukee County Funds for the Performing Arts	407,825	0	407,825	407,825	0	407,825	0	0.00%
9000	Parks, Recreation & Culture	36,873,009	21,000,585	15,872,424	35,185,905	20,077,216	15,108,689	−763,735	−4.81%
9500	Zoological Department	16,581,956	17,246,979	−665,023	17,028,092	17,905,058	−876,966	−211,943	31.87%
9700	Milwaukee Public Museum	3,500,000	0	3,500,000	3,500,000	0	3,500,000	0	0.00%
9910	UW Extension	459,318	110,000	349,318	443,202	100,000	343,202	−6,116	−1.75%
Total Parks, Recreation & Culture		60,947,971	38,357,564	22,590,407	59,674,237	38,082,274	21,591,963	−998,444	−4.42%

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# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Org	Department	2019 Adopted Budget			2020 Requested Budget			2020/2019 Tax Levy Variance	Requested % Tax Levy Change
		Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
DEBT SERVICE									
9960	General County Debt Service	48,295,160	13,962,082	34,333,078	48,315,009	10,209,821	38,105,188	3,772,110	10.99%
	Total Debt Service	48,295,160	13,962,082	34,333,078	48,315,009	10,209,821	38,105,188	3,772,110	10.99%

### COUNTYWIDE REVENUE

1901	Unclaimed Money	0	1,250,000	-1,250,000	0	0	0	1,250,000	0.00%
1933	Land Sales	0	0	0	0	0	0	0	0.00%
1937	Potawatomi Revenue	0	4,307,378	-4,307,378	0	4,307,378	-4,307,378	0	0.00%
1993	State Shared Taxes	0	31,281,194	-31,281,194	0	31,281,194	-31,281,194	0	0.00%
1994	State Exempt Computer Aid	0	5,123,421	-5,123,421	0	5,129,455	-5,129,455	-6,034	0.12%
1995	Milwaukee Bucks Sports Arena	0	-4,000,000	4,000,000	0	-4,000,000	4,000,000	0	0.00%
1996	County Sales Tax Revenue	0	68,014,546	-68,014,546	0	44,878,537	-44,878,537	23,136,009	-34.02%
1998	Surplus from Prior Year	0	4,798,000	-4,798,000	0	5,000,000	-5,000,000	-202,000	4.21%
1999	Other Miscellaneous Revenue	0	25,000	-25,000	0	25,000	-25,000	0	0.00%
1902	Personal Property Aid	0	1,616,781	-1,616,781	0	1,616,781	-1,616,781	0	0.00%
1986	Fire Charge – Uncollectable	0	-862,000	862,000	0	-850,000	850,000	-12,000	-1.39%
	<b>Total Countywide Revenue</b>	<b>0</b>	<b>111,554,320</b>	<b>-111,554,320</b>	<b>0</b>	<b>87,388,345</b>	<b>-87,388,345</b>	<b>24,165,975</b>	<b>-21.66%</b>

### COUNTYWIDE NON-DEPARTMENTALS

1913	Civil Air Patrol	11,500	0	11,500	11,500	0	11,500	0	0.00%
1921	Human Resource & Payroll System	1,905,975	0	1,905,975	943,100	0	943,100	-962,875	-50.52%
1930	Offset to Internal Service Charges	-231,607,031	-231,607,031	0	-136,042,985	-136,042,985	0	0	0.00%
1935	Charges to Other County Departments	-7,014,501	0	-7,014,501	-8,094,501	0	-8,094,501	-1,080,000	15.40%
1945	Appropriation for Contingencies	5,655,938	0	5,655,938	5,000,000	0	5,000,000	-655,938	-11.60%
1950	Employee Fringe Benefits	321,486,776	223,059,969	98,426,807	233,143,215	124,551,850	108,591,365	10,164,558	10.33%

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# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Org	Department	2019 Adopted Budget			2020 Requested Budget			2020/2019 Tax Levy Variance	Requested % Tax Levy Change
		Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
COUNTYWIDE NON-DEPARTMENTALS (CONTINUED)									
1961	Litigation Reserve	526,899	0	526,899	526,899	0	526,899	0	0.00%
1972	Wages & Benefits Modification Account	0	0	0	0	0	0	0	0.00%
1975	Law Enforcement Grants	0	0	0	0	0	0	0	0.00%
1985	Capital Outlay/Depreciation Contra	4,186,598	7,606,145	−3,419,547	3,259,668	6,812,573	−3,552,905	−133,358	3.90%
1971	REQ Discrepancy	2,961,163	11,017,540	−8,056,377	2,674,774	10,880,878	−8,206,104	−149,727	1.86%
	Total Countywide Non-Departmentals	98,113,317	10,076,623	88,036,694	101,421,670	6,202,316	95,219,354	7,182,660	8.16%

### CAPITAL IMPROVEMENTS

1200	Highway	5,375,000	5,375,000	0	17,146,222	17,146,222	0	0	0.00%
1250	Mass Transit	50,012,615	50,012,615	0	11,554,446	11,554,446	0	0	0.00%
1300	Airport	31,197,639	31,197,639	0	53,026,794	53,026,794	0	0	0.00%
1375	Environmental	391,015	391,015	0	1,326,929	1,326,929	0	0	0.00%
1400	Parks, Recreation, & Culture	1,346,230	1,346,230	0	21,211,902	21,211,902	0	0	0.00%
1510	McKinley Marina	0	0	0	0	0	0	0	0.00%
1550	Museum	873,554	873,554	0	1,683,641	1,683,641	0	0	0.00%
1575	Zoological Department	13,435,936	13,435,936	0	2,877,798	2,877,798	0	0	0.00%
1600	Behavioral Health	0	0	0	4,959,827	4,959,827	0	0	0.00%
1625	Human Services	701,516	701,516	0	5,578,863	5,578,863	0	0	0.00%
1700	County Grounds	0	0	0	506,534	506,534	0	0	0.00%
1750	Courthouse Complex	5,314,731	5,314,731	0	33,951,110	33,951,110	0	0	0.00%
1800	House of Correction	368,402	368,402	0	392,083	392,083	0	0	0.00%
1850	Other Agencies	15,428,098	15,303,098	125,000	32,207,594	32,207,594	0	-125,000	-100.00%
	<b>Total Capital Improvements</b>	<b>124,444,736</b>	<b>124,319,736</b>	<b>125,000</b>	<b>186,423,743</b>	<b>186,423,743</b>	<b>0</b>	<b>-125,000</b>	<b>-100.00%</b>

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# 2020 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Org	Department	2019 Adopted Budget			2020 Requested Budget			2020/2019 Tax Levy Variance	Requested % Tax Levy Change
		Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
TRUST FUNDS									
0319	Zoo Specimen	52,870	52,870	0	55,570	55,570	0	0	0.00%
0321	Zoo Train	695,896	877,929	−182,033	540,502	758,952	−218,450	−36,417	20.01%
0322	Zoomobile	116,713	101,000	15,713	111,000	111,000	0	−15,713	−100.00%
0323	Zoo Conservation	30,000	0	30,000	30,000	0	30,000	0	0.00%
0324	Zoo Library	29,750	0	29,750	37,650	0	37,650	7,900	26.55%
0325	Zoo Travel	104,570	0	104,570	192,800	70,000	122,800	18,230	17.43%
0326	Zoo Acquisition	202,000	200,000	2,000	28,000	0	28,000	26,000	1300.00%
0328	Zoo Grant 2	5,000	5,000	0	5,000	5,000	0	0	0.00%
0331	Conservation/Research Program	84,000	84,000	0	105,000	105,000	0	0	0.00%
0601	Office on Disabilities Expendable Trust	0	0	0	10,000	10,000	0	0	0.00%
0701	BHD Research	10,000	0	10,000	10,000	0	10,000	0	0.00%
0702	BHD Patient Activity/Special Events	7,200	0	7,200	7,200	0	7,200	0	0.00%
Total Trust Funds		1,337,999	1,320,799	17,200	1,132,722	1,115,522	17,200	0	0.00%
Total Debt Service		48,295,160	13,962,082	34,333,078	48,315,009	10,209,821	38,105,188	3,772,110	10.99%
Total Operating Purpose		1,015,837,779	755,900,397	259,937,382	1,048,384,551	750,047,014	298,337,537	38,400,155	14.77%
Total Capital Improvements		124,444,736	124,319,736	125,000	186,423,743	186,423,743	0	−125,000	−100.00%
County Total		1,188,577,675	894,182,215	294,395,460	1,283,123,303	946,680,578	336,442,725	42,047,265	14.28%

# 2019-20 EFFECTIVE TAX LEVY

Department by Functional Area	2019 Adopted Budget					2020 Requested Budget					2020/2019 Effective Tax Levy Variance
	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	
LEGISLATIVE & EXECUTIVE											
County Board	1,176,513	0	0	0	1,176,513	1,157,689	0	0	0	1,157,689	(18,824)
County Executive — General Office	822,139	180	0	0	821,959	853,451	185	0	0	853,266	31,307
County Executive — Veterans Services	229,582	69	0	0	229,513	249,007	133	0	0	248,874	19,361
County Executive Office of Intergovernmental Relations	187,304	0	0	0	229,582	245,067	0	0	0	245,067	15,485
Total Legislative & Executive	2,415,538	249	0	0	2,415,289	2,505,214	318	0	0	2,504,896	89,607

## ADMINISTRATION

Corporation Counsel	946,454	(1,086,127)	0	0	2,032,581	930,579	(1,085,597)	0	0	2,016,176	(16,405)
DAS — Fiscal Affairs	24,282,545	1,933,111	241,165	5,580,103	27,688,372	24,252,210	2,130,971	238,272	5,411,073	27,294,040	(394,332)
DAS — Information Management Services	12,908,006	(1,567,868)	0	0	14,475,874	13,136,670	(1,600,354)	0	0	14,737,024	261,150
DAS — Risk Management	11,565,137	450	0	0	11,564,687	11,564,426	570	0	0	11,563,856	(831)
Department of Human Resources	3,980,123	165,429	380,370	0	3,434,324	3,920,566	173,023	619,607	0	3,127,936	(306,388)
Office on African American Affairs	749,633	0	0	0	749,633	745,986	325	0	0	745,661	(3,972)
Personnel Review Board	274,681	0	0	0	274,681	269,409	45	0	0	269,364	(5,317)
Water Utility	0	511,637	0	83,793	(427,844)	0	49,164	0	92,350	43,186	471,030
<b>Total Administration</b>	<b>54,706,579</b>	<b>(43,368)</b>	<b>621,535</b>	<b>5,663,896</b>	<b>59,792,308</b>	<b>54,819,846</b>	<b>(331,853)</b>	<b>857,879</b>	<b>5,503,423</b>	<b>59,797,243</b>	<b>4,935</b>

## COURTS & JUDICIARY

Alternatives to Incarceration	4,553,631	74,000	0	0	4,479,631	4,814,593	74,000	0	0	4,740,593	260,962
Combined Court Related Operations	16,673,857	(137,846)	945,844	0	15,865,859	18,949,960	(139,624)	913,609	0	18,175,975	2,310,116
Department Of Child Support Services	1,983,897	2,260,023	6,680,935	0	(6,957,061)	2,075,686	2,353,724	6,757,439	0	(7,035,477)	(78,416)
<b>Total Courts &amp; Judiciary</b>	<b>23,211,385</b>	<b>2,196,177</b>	<b>7,626,779</b>	<b>0</b>	<b>13,388,429</b>	<b>25,840,239</b>	<b>2,288,100</b>	<b>7,671,048</b>	<b>0</b>	<b>15,881,091</b>	<b>2,492,662</b>

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# 2019-20 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2019 Adopted Budget					2020 Requested Budget					2020/2019 Effective Tax Levy Variance
	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	
PUBLIC SAFETY											
Medical Examiner	1,350,489	1,065,090	0	0	285,399	1,283,719	35,012	0	0	1,248,707	963,308
District Attorney	6,210,626	(415,544)	0	0	6,626,170	5,959,995	(481,845)	0	0	6,441,840	(184,330)
Emergency Management	5,959,104	(48,092)	0	0	6,007,196	6,012,779	(109,410)	0	0	6,122,189	114,993
House of Correction	37,972,952	200,535	0	0	37,772,417	43,038,913	135,875	0	0	42,903,038	5,130,621
Office of the Sheriff	34,452,128	9,447,824	3,857,019	0	21,147,285	38,175,372	(9,635,708)	3,691,228	0	44,119,852	22,972,567
Total Public Safety	85,945,299	10,249,813	3,857,019	0	71,838,467	94,470,778	(10,056,076)	3,691,228	0	100,835,626	28,997,159
GENERAL GOVERNMENT											
Office of the Comptroller	4,084,798	(45,990)	0	0	4,130,788	4,192,872	(47,600)	0	184,180	4,424,652	293,864
County Clerk	349,310	0	0	0	349,310	348,785	0	0	0	348,785	(525)
County Treasurer	(6,419,908)	0	0	0	(6,419,908)	(5,064,250)	0	0	0	(5,064,250)	1,355,658
Election Commission	450,507	0	0	0	450,507	896,316	0	0	0	896,316	445,809
Register of Deeds	(3,145,994)	595	0	0	(3,146,589)	(3,034,855)	0	0	0	(3,034,855)	111,734
Total General Government	(4,681,287)	(45,395)	0	0	(4,635,892)	(2,661,132)	(47,600)	0	184,180	(2,429,352)	2,206,540
TRANSPORTATION & PUBLIC WORKS											
Airport	0	11,732,868	10,603,057	423,175	(21,912,750)	0	14,808,796	10,543,547	243,940	(25,108,403)	(3,195,653)
Director’s Office	0	(955,515)	324,793	0	630,722	0	(876,878)	301,674	0	575,204	(55,518)
Fleet Management	(716,024)	1,945,787	1,981,979	12,849,430	8,205,640	(1,035,360)	1,487,464	1,560,390	15,665,296	11,582,082	3,376,442
Highway Maintenance	(634,944)	7,027,564	5,468,409	0	(13,130,917)	0	7,611,640	5,463,246	0	(13,074,886)	56,031
Transit/Paratransit System	9,412,916	2,653,653	0	0	6,759,263	7,761,061	2,811,524	0	0	4,949,537	(1,809,726)
Transportation Services	282,600	205,882	612,330	1,403,361	867,749	282,735	264,474	732,167	1,551,819	837,913	(29,836)
Total Transportation & Public Works	8,344,548	22,610,239	18,990,568	14,675,966	(18,580,293)	7,008,436	26,107,020	18,601,024	17,461,055	(20,238,553)	(1,658,260)

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# 2019-20 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2019 Adopted Budget					2020 Requested Budget					2020/2019 Effective Tax Levy Variance
	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	
HEALTH & HUMAN SERVICES											
Department of Health & Human Services	31,018,935	8,329,930	29,925,606	0	(7,236,601)	30,335,453	(9,185,453)	29,893,746	0	9,627,160	16,863,761
DHHS — Behavioral Health Division	57,131,392	2,888,459	35,612,431	0	18,630,502	53,846,529	2,600,780	35,431,979	0	15,813,770	(2,816,732)
Department on Aging	2,755,012	1,033,438	4,948,824	0	(3,227,250)	2,732,002	1,089,502.00	5,109,376	0	(3,466,876)	(239,626)
Total Health & Human Services	90,905,339	12,251,827	70,486,861	0	8,166,651	86,913,984	(5,495,171)	70,435,101	0	21,974,054	13,807,403
PARKS, RECREATION & CULTURE											
Federated Library System	66,650	0	0	0	66,650	100,000	0	0	0	100,000	33,350
Marcus Center for the Performing Arts	800,000	0	0	0	800,000	750,000	0	0	0	750,000	(50,000)
Milwaukee Art Museum	1,290,000	0	0	0	1,290,000	1,290,000	0	0	0	1,290,000	0
Milwaukee County Funds for the Performing Arts	407,825	0	0	0	407,825	407,825	0	0	0	407,825	0
Milwaukee County Historical Society	258,105	0	0	0	258,105	258,105	0	0	0	258,105	0
Milwaukee Public Museum	3,500,000	0	0	0	3,500,000	3,500,000	0	0	0	3,500,000	0
Parks, Recreation & Culture	15,872,424	4,542,008	0	10,000	11,340,416	15,108,689	4,348,516	0	10,000	10,770,173	(570,243)
UW Extension	349,318	0	0	0	349,318	343,202	8	0	0	343,194	(6,124)
Villa Terrace/Charles Allis Art Museums	225,108	0	0	0	225,108	225,108	0	0	0	225,108	0
War Memorial	486,000	0	0	0	486,000	486,000	0	0	0	486,000	0
Zoological Department	(665,023)	598,055	0	0	(1,263,078)	(876,966)	533,951	0	0	(1,410,917)	(147,839)
Total Parks, Recreation & Culture	22,590,407	5,140,063	0	10,000	17,460,344	21,591,963	4,882,475	0	10,000	16,719,488	(740,856)

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# 2019-20 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2019 Adopted Budget					2020 Requested Budget					2020/2019 Effective Tax Levy Variance
	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	
<b>DEBT SERVICE</b>											
General County Debt Service	34,333,078	(39,655,866)	0	0	73,988,944	38,105,188	(40,583,053)	0	0	78,688,241	4,699,297
<b>Total Debt Service</b>	<b>34,333,078</b>	<b>(39,655,866)</b>	<b>0</b>	<b>0</b>	<b>73,988,944</b>	<b>38,105,188</b>	<b>(40,583,053)</b>	<b>0</b>	<b>0</b>	<b>78,688,241</b>	<b>4,699,297</b>

## COUNTYWIDE REVENUE

County Sales Tax Revenue	(68,014,546)	0	0	0	(68,014,546)	(44,878,537)	0	0	0	(44,878,537)	23,136,009
Land Sales	0	0	0	0	0	0	0	0	0	0	0
Milwaukee Bucks Sports Arena	4,000,000	0	0	0	4,000,000	4,000,000	0	0	0	4,000,000	0
Other Miscellaneous Revenue	(25,000)	0	0	0	(25,000)	(25,000)	0	0	0	(25,000)	0
Potawatomi Revenue	(4,307,378)	0	0	0	(4,307,378)	(4,307,378)	0	0	0	(4,307,378)	0
State Exempt Computer Aid	(5,123,421)	0	0	0	(5,123,421)	(5,129,455)	0	0	0	(5,129,455)	(6,034)
State Shared Taxes	(31,281,194)	0	0	0	(31,281,194)	(31,281,194)	0	0	0	(31,281,194)	0
Surplus from Prior Year	(4,798,000)	0	0	0	(4,798,000)	(5,000,000)	0	0	0	(5,000,000)	(202,000)
Personal Property Aid	(1,616,781)	0	0	0	(1,616,781)	(1,616,781)	0	0	0	(1,616,781)	
Fire Charge Uncollectable	862,000	0	0	0	862,000	850,000	0	0	0	850,000	
Unclaimed Money	(1,250,000)	0	0	0	(1,250,000)	0	0	0	0	0	1,250,000
<b>Total Countywide Revenue</b>	<b>(111,554,320)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(111,554,320)</b>	<b>(87,388,345)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(87,388,345)</b>	<b>24,165,975</b>

## COUNTYWIDE NON-DEPARTMENTALS

Appropriation for Contingencies	5,655,938	0	0	0	5,655,938	5,000,000	0	0	0	5,000,000	(655,938)
Capital Outlay/Depreciation Contra	(3,419,547)	0	0	0	(3,419,547)	(3,552,905)	0	0	0	(3,552,905)	(133,358)
Charges to Other County Departments	(7,014,501)	(7,014,501)	0	0	0	(8,094,501)	(8,094,501)	0	0	0	0
Civil Air Patrol	11,500	0	0	0	11,500	11,500	0	0	0	11,500	0
Employee Fringe Benefits	98,426,807	812,447	0	200,239,629	297,853,989	108,591,365	812,447	0	102,003,449	209,782,367	(88,071,622)
Human Resources & Payroll System	1,905,975	0	0	0	1,905,975	943,100	0	0	0	943,100	(962,875)

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# 2019-20 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2019 Adopted Budget					2020 Requested Budget					2020/2019 Effective Tax Levy Variance
	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	
COUNTYWIDE NON-DEPARTMENTALS (CONTINUED)											
Law Enforcement Grants	0	0	0	0	0	0	0	0	0	0	0
Litigation Reserve	526,899	0	0	0	526,899	526,899	0	0	0	526,899	0
Central Crosscharges	(8,056,377)	2,961,163	0	11,017,540	0	(8,206,104)	2,674,774	0	10,880,878	0	0
Offset to Internal Service Charges	0	(31,367,402)	0	(231,607,031)	(200,239,629)	0	(34,039,536)	0	(136,042,985)	(102,003,449)	98,236,180
Wage & Benefits Modification Account	0	0	0	0	0	0	0	0	0	0	0
Total Countywide Non-Departmentals	88,036,694	(34,608,293)	0	(20,349,862)	102,295,125	95,219,354	(38,646,816)	0	(23,158,658)	110,707,512	8,412,387

## CAPITAL IMPROVEMENTS

Airport	0	2,173,777	0	0	(2,173,777)	0	2,158,703	0	0	(2,158,703)	15,074
Behavioral Health	0	0	0	0	0	0	0	0	0	0	0
County Grounds	0	0	0	0	0	0	0	0	0	0	0
Courthouse Complex	0	423,772	0	0	(423,772)	0	0	0	0	0	423,772
Environmental	0	39,080	0	0	(39,080)	0	0	0	0	0	39,080
Highway	0	1,008,303	0	0	(1,008,303)	0	0	0	0	0	1,008,303
House of Correction	0	54,850	0	0	(54,850)	0	0	0	0	0	54,850
Human Services	0	48,746	0	0	(48,746)	0	0	0	0	0	48,746
Mass Transit	0	716,456	0	0	(716,456)	0	0	0	0	0	716,456
McKinley Marina	0	0	0	0	0	0	0	0	0	0	0
Museum	0	130,060	0	0	(130,060)	0	0	0	0	0	130,060
Other Agencies	125,000	146,427	0	0	(21,427)	0	0	0	0	0	21,427
Parks, Recreation & Culture	0	289,585	0	0	(289,585)	0	0	0	0	0	289,585
Zoological Department	0	804,970	0	0	(804,970)	0	0	0	0	0	804,970
<b>Total Capital Improvements</b>	<b>125,000</b>	<b>5,836,026</b>	<b>0</b>	<b>0</b>	<b>(5,711,026)</b>	<b>0</b>	<b>2,158,703</b>	<b>0</b>	<b>0</b>	<b>(2,158,703)</b>	<b>3,552,323</b>

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# 2019-20 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2019 Adopted Budget					2020 Requested Budget					2020/2019 Effective Tax Levy Variance
	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	Tax Levy	Interdept. Charges	Fringe Benefits	Indirect Revenue	Effective Tax Levy	
TRUST FUNDS											
BHD Patient Activity/Special Events	7,200	0	0	0	7,200	7,200	0	0	0	7,200	0
BHD Research	10,000	0	0	0	10,000	10,000	0	0	0	10,000	0
Zoo Railroad	0	0	0	0	0	0	0	0	0	0	0
Zoo Specimen	0	0	0	0	0	0	0	0	0	0	0
Zoo Train	(182,033)	0	0	0	(182,033)	(218,450)	0	0	0	(218,450)	(36,417)
Zoo Zoomobile	15,713	0	0	0	15,713	0	0	0	0	0	(15,713)
Zoo Conservation	30,000	0	0	0	30,000	30,000	0	0	0	30,000	0
Zoo Library	29,750	0	0	0	29,750	37,650	0	0	0	37,650	7,900
Zoo Travel	104,570	0	0	0	104,570	122,800	0	0	0	122,800	18,230
Zoo Acquisition	2,000	0	0	0	2,000	28,000	0	0	0	28,000	26,000
Zoo Grant 2	0	0	0	0	0	0	0	0	0	0	0
Conservation/Research Program	0	0	0	0	0	0	0	0	0	0	0
Total Trust Funds	17,200	0	0	0	17,200	17,200	0	0	0	17,200	0
Grand Total	294,395,460	(16,068,528)	101,582,762	0	208,881,226	336,442,725	(59,723,953)	101,256,280	0	294,910,398	86,029,172

# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
<b>TRANSPORTATION &amp; PUBLIC WORKS</b>							
<b>Highway</b>							
WH01006	Reconstruct CTH "Y" Layton Avenue 27th to 43rd	360,000	0	0	0	0	360,000
WH01022	Reconstruct, S. 13th St. Puetz to Drexel	530,000	424,000	424,000	0	0	106,000
WH11001	W Beloit Rd (CTH T)-S 124th St to S Wollmer Rd	450,000	0	0	0	0	450,000
WH24001	W Rawson (CTH BB) USH 45 to Hawthorne Ln	2,900,000	793,000	0	793,000	0	2,107,000
WH24201	North Shop Improvements	11,508,222	0	0	0	0	11,508,222
WH10701	Short Term CTH Rehabilitation-2020	500,000	0	0	0	0	500,000
WH11501	Signal Upgrades for Improved Efficiency-Mobility	200,000	0	0	0	0	200,000
WH09801	S. 76th St. Bridge over Loomis Rd.	240,000	147,412	0	147,412	0	92,588
WH11601	S. 76th St. Bridge (NB) B-40-0573 over Loomis Rd	200,000	119,460	0	119,460	0	80,540
WH11701	Signals CTH PP (Good Hope Rd)-99th St & 60th St	110,600	99,539	99,539	0	0	11,061
WH11801	Signals CTH PP (Good Hope Rd)-CTH W (Prt Wsh Rd)	147,400	123,627	123,627	0	0	23,773
	<b>Total Highway</b>	<b>17,146,222</b>	<b>1,707,038</b>	<b>647,166</b>	<b>1,059,872</b>	<b>0</b>	<b>15,439,184</b>
<b>Mass Transit</b>							
WT07801	KK Garage Roof Replacement	457,873	0	0	0	0	457,873
WT07901	MCTS Fleet Maintenance Roof Replacement	3,754,536	0	0	0	0	3,754,536
WT10801	HVAC Replacement-KK Bus Storage/Washhouse	1,771,059	0	0	0	0	1,771,059
WT10901	Bus Lift Replacement 5-8 (Maint Facility)	1,580,606	0	0	0	0	1,580,606
WT11101	Concrete Yard Replacement (KK Garage site)	1,192,179	0	0	0	0	1,192,179
WT10601	Bus Lift Replacement 1 - 2 (KK Garage)	451,616	0	0	0	0	451,616
WT12601	BEB Infrastructure - Full Fleet Replacement	1,700,000	0	0	0	0	1,700,000
WT13701	KK Maintenance Bldg Electrical Systems Upgrades	370,924	0	0	0	0	370,924
WT14101	KK Washhouse Bldg Exhaust System Renewal	275,653	0	0	0	0	275,653
	<b>Total Mass Transit</b>	<b>11,554,446</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,554,446</b>

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# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
<b>Airport</b>							
WA26501	GMIA Concourse D Flooring Replacement	2,698,524	0	0	0	0	2,698,524
WA26901	GMIA Terminal Fire Alarm System Replacement	7,552,519	0	0	0	0	7,552,519
WA27201	GMIA Parking Access & Revenue Control System Rpl	1,054,350	0	0	0	0	1,054,350
WA22101	GMIA International Terminal Redevelopment	25,112,809	0	0	0	0	25,112,809
WA26601	GMIA Electrical Switchgear Replacement	707,580	0	0	0	0	707,580
WA28001	GMIA Parking Strc Replace Decorative Metal Panel	325,329	0	0	0	0	325,329
WA28201	GMIA Concourse D Roof Replacement	629,960	0	0	0	0	629,960
WA29901	GMIA Taxiway A Extension	9,532,487	8,340,925	7,149,365	1,191,560	0	1,191,562
WA31201	GMIA Administrative Office Area Remodel	2,099,281	0	0	0	0	2,099,281
WA33001	GMIA Runway 1L-19R Pavement Rehabilitation	751,991	657,992	563,993	93,999	0	93,999
WA33101	GMIA Parking Structure Lightwell Roof Install	223,133	0	0	0	0	223,133
WA33301	GMIA Elevators L & N Replacement	1,743,148	0	0	0	0	1,743,148
WA33401	GMIA Emergency Generator-Concourse D	217,157	0	0	0	0	217,157
WA35101	LJT Security-Wildlife Pmtr Fencing-2020	378,526	359,599	340,673	18,926	0	18,927
	<b>Total Airport</b>	<b>53,026,794</b>	<b>9,358,516</b>	<b>8,054,031</b>	<b>1,304,485</b>	<b>0</b>	<b>43,668,278</b>
<b>Environmental</b>							
WV04701	Froemming Park Pavilion Water & Sanitary	420,613	0	0	0	0	420,613
WV02101	Oak Creek Streambank Stabilization	68,703	0	0	0	0	68,703
WV03801	Dretzka Park Lift Station	523,015	0	0	0	0	523,015
WV05001	Lead Pipe Lateral Assessment	164,597	0	0	0	0	164,597
WV05201	Countywide Sanitary Sewers Repairs-2020	150,001	0	0	0	0	150,001
	<b>Total Environmental</b>	<b>1,326,929</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,326,929</b>
<b>Total Transportation &amp; Public Works</b>		<b>83,054,391</b>	<b>11,065,554</b>	<b>8,701,197</b>	<b>2,364,357</b>	<b>0</b>	<b>71,988,837</b>

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# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
<b>PARKS, RECREATION &amp; CULTURE</b>							
<b>Parks, Recreation, &amp; Culture</b>							
WP05046	Lincoln Park Baseball Lighting	595,103	0	0	0	0	595,103
WP32001	North Point Parking Lot	173,046	0	0	0	0	173,046
WP62501	Dretzka Park-Lighting, Stormwater, Parking Imprv	142,107	0	0	0	0	142,107
WP68801	McKinley Parking Lots - Phase 2	4,524,117	0	0	0	0	4,524,117
WP20301	Kosciuszko Community Center HVAC	2,316,919	0	0	0	0	2,316,919
WP49801	Underwood Creek Parkway Replacement	1,323,846	0	0	0	0	1,323,846
WP53801	Root River Pkwy Recnstrc-Pkwy-92nd & Parking Lot	1,541,956	0	0	0	0	1,541,956
WP54601	Parks Bridge Inventory and Assessment	129,245	0	0	0	0	129,245
WP54901	Parks Bender Safe Harbor Sedimentation Abatement	890,338	0	0	0	0	890,338
WP55101	Pulaski Park Pavilion Exterior Improvements	557,897	0	0	0	0	557,897
WP37201	McKinley Park Flushing Channel	440,447	0	0	0	0	440,447
WP52301	Lark Park Steel Arch Bridge	117,023	0	0	0	0	117,023
WP53401	Rainbow Park Playground Replacement	291,984	0	0	0	0	291,984
WP53501	Pulaski-Cudahy Park Playground Replacement	291,984	0	0	0	0	291,984
WP53601	Mitchell Airport Park Playground Replacement	291,984	0	0	0	0	291,984
WP62802	Brown Deer Park Roadway Phase 2	4,287,856	0	0	0	0	4,287,856
WP69401	Oak Creek Parkway - S Mke Mill Pond Dam	278,827	0	0	0	0	278,827
WP69901	Grant Park Campground Complex	184,257	0	0	0	0	184,257
WP70001	Kosciuszko Community Center Facility Study	199,646	0	0	0	0	199,646
WP70101	Grant Park North Access Roads-Parking Lots 2020	1,001,634	0	0	0	0	1,001,634
WP70201	McKinley & Veterans Parks Seawall	202,212	0	0	0	0	202,212
WP70301	King Skate Shelter Eliminate High Voltage	1,270,820	0	0	0	0	1,270,820
WP70401	Honey Creek Bridge Repair-St. Anne Ct -Bluemound	158,654	0	0	0	0	158,654
<b>Total Parks, Recreation &amp; Culture</b>		<b>21,211,902</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,211,902</b>

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# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
<b>Museum</b>							
WM04901	MPM-4th Floor Roof Replacement	754,806	0	0	0	0	754,806
WM05101	MPM-North Stairwell Structural Wall Repair	79,125	0	0	0	0	79,125
WM05301	MPM-300 Ton Chiller Replacement	849,710	0	0	0	0	849,710
	<b>Total Museum</b>	<b>1,683,641</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,683,641</b>
<b>Zoological Department</b>							
WZ13501	Zoo Aquatic & Reptile Center Structural Repairs	37,211	0	0	0	0	37,211
WZ14101	Zoo Adventure Africa-Rhinos Exhibit	902,100	0	0	0	0	902,100
WZ16001	Zoo Admin Bldg Roof Replacement	311,334	0	0	0	0	311,334
WZ17601	Zoo Aviary Air Conditioning	355,586	0	0	0	0	355,586
WZ17701	Zoo Parking Lot #4-Repavement	1,153,460	0	0	0	0	1,153,460
WZ17801	Zoo Radio Replacements-2020	118,107	0	0	0	0	118,107
	<b>Total Zoological Department</b>	<b>2,877,798</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,877,798</b>
<b>Total Parks, Recreation &amp; Culture</b>		<b>25,773,341</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,773,341</b>

## HEALTH & HUMAN SERVICES

### Behavioral Health

WE04101	BHD Air Handling System	1,490,843	0	0	0	0	1,490,843
WE06101	BHD-Door Assembly Replacement	372,757	0	0	0	0	372,757
WE04001	BHD Roof Repair	1,753,560	0	0	0	0	1,753,560
WE06501	Mental Health Complex Emergency Generator (HVAC)	1,209,752	0	0	0	0	1,209,752
WE60301	BHD-Fire Damper Replacement	132,915	0	0	0	0	132,915
	<b>Total Behavioral Health</b>	<b>4,959,827</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,959,827</b>

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# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
<b>Human Services</b>							
WS10201	Control Center Panel Replacement	130,000	0	0	0	0	130,000
WS11101	Wilson Senior Center Access Lighting	127,503	0	0	0	0	127,503
WS11601	Washington Senior Center Access Lighting	140,243	0	0	0	0	140,243
WS06201	Wilson Senior Center Restroom ADA Updates	937,728	0	0	0	0	937,728
WS12501	(Rose) Bolier-Exhaust/(McGovern) Exhaust Rplcmnt	167,938	0	0	0	0	167,938
WS12601	Youth Services Admin Relocation and Tenant Imprv	3,630,639	0	0	0	0	3,630,639
WS12701	Kelly Sr Center & Nutrition Site Boiler Rplcmnt	249,858	0	0	0	0	249,858
WS12801	Wilson Sr Center Boiler and Exhaust Rplcmnt	194,954	0	0	0	0	194,954
	<b>Total Human Services</b>	<b>5,578,863</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,578,863</b>
<b>Total Health &amp; Human Services</b>		<b>10,538,690</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,538,690</b>

## GENERAL GOVERNMENT

### Courthouse Complex

WC10801	CJF Sally Port Doors Replacement	229,066	0	0	0	0	229,066
WC20801	Courthouse Complex Swingspace-Clerk of Courts	453,998	0	0	0	0	453,998
WC14001	CJF Pod 4B Food Chutes	174,227	0	0	0	0	174,227
WC16501	Courthouse Monument & Waypoint Signage	192,835	0	0	0	0	192,835
WC19501	CH Complex Directories	414,309	0	0	0	0	414,309
WC20301	CJF Re-Commissioning	890,681	0	0	0	0	890,681
WC20901	Forensic Science Center-Phase 2	25,091,685	0	0	0	0	25,091,685
WC20902	Forensic Science Center-Phase 2	3,000,000	0	0	0	0	3,000,000
WC21701	CH Complex Facade Inspect & Repair-Phase 3	1,088,022	0	0	0	0	1,088,022
WC21901	CH Complex Fire Alarm Replacement	2,033,672	0	0	0	0	2,033,672
WC22201	Courthouse Cmplx-Interior Finishes Renew-Phase 1	382,615	0	0	0	0	382,615
	<b>Total Courthouse Complex</b>	<b>33,951,110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,951,110</b>

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# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
<b>County Grounds</b>							
WG03501	Vel Phillips Roof Replacement	96,168	0	0	0	0	96,168
WG10001	Vel Phillips-Wood Window Replacements	410,366	0	0	0	0	410,366
	<b>Total County Grounds</b>	<b>506,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>506,534</b>
<b>House of Correction</b>							
WJ11001	HOC Boiler House Repair Structural Slab	292,857	0	0	0	0	292,857
WJ11101	HOC Admin 600 and 400 Dorm Kitchen Equipment	99,226	0	0	0	0	99,226
	<b>Total House of Correction</b>	<b>392,083</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>392,083</b>
<b>Other Agencies</b>							
WO11701	Marcus Center Roof Replacement	1,345,462	0	0	0	0	1,345,462
WO21701	Phone and Voicemail Replacement	2,143,400	0	0	0	0	2,143,400
WO47901	CJF Kitchen Upgrades	99,226	0	0	0	0	99,226
WO49101	Lakefront Cameras & Video Analytics	256,835	0	0	0	0	256,835
WO13401	Trimborn Farm Bunkhouse Restoration	102,536	0	0	0	0	102,536
WO13601	Trimborn Farm Stone Barn Roof Replacement	50,508	0	0	0	0	50,508
WO17901	MCSO Voice Analytics	151,400	0	0	0	0	151,400
WO18901	Countywide ADA Repairs-Phase 3	617,989	0	0	0	0	617,989
WO20001	Training Academy Parking Lot Replacement	1,513,675	0	0	0	0	1,513,675
WO27001	700MHz Back-Up Radio System (County)-Phase 1	750,500	0	0	0	0	750,500
WO29301	Sheriff Foreclosure Sale & Posting Solution	166,800	0	0	0	0	166,800
WO30301	Public Safety Data Interoperability	319,400	0	0	0	0	319,400
WO33101	Intranet Upgrades 2 & 3	121,450	0	0	0	0	121,450
WO52801	Charles Allis Façade Repair	1,697,316	0	0	0	0	1,697,316
WO29901	Asset Protection-Remediation Services-Phase 1	784,500	0	0	0	0	784,500
WO63801	CCFC Camera System-Phase 3	606,547	0	0	0	0	606,547

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# SUMMARY OF 2020 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2020 Total Capital Exp	Reimbursement Revenue	Federal	State	Local	Net County Contribution
WO19701	Wireless Infrastrctr Cnty Bldgs-Phase 1	290,000	0	0	0	0	290,000
WO26901	Mechanical CPR Devices	810,000	0	0	0	0	810,000
WO27301	Cardiac Monitors	1,495,500	0	0	0	0	1,495,500
WO28601	Facilities Space Management Software	100,000	0	0	0	0	100,000
WO28901	CJF Intercoms and Door Controls Replacement	2,207,200	0	0	0	0	2,207,200
WO29401	Repository-Community Engagement System	150,000	0	0	0	0	150,000
WO29501	Legislative-Policy Management System	150,000	0	0	0	0	150,000
WO33001	IMSD Operational Enhancements	372,000	0	0	0	0	372,000
WO33401	Asset Protection-Computer Replacement-Phase 2	724,493	0	0	0	0	724,493
WO33501	Fleet General Equipment-2020	4,718,479	0	0	0	0	4,718,479
WO33601	Sheriff Fleet Equipment-2020	840,000	0	0	0	0	840,000
WO33701	House of Correction Fleet Equipment-2020	260,000	0	0	0	0	260,000
WO33801	Fleet Parks Equipment-2020	2,520,000	0	0	0	0	2,520,000
WO53501	War Memorial North Parking Lot "Green" Imprvmnts	800,000	0	0	0	0	800,000
WO54401	MER Fire Suppression Replacement	269,425	0	0	0	0	269,425
WO54601	Enterprise Platform Modernization-Phase 2	2,000,000	0	0	0	0	2,000,000
WO54701	IMSD Enterprise Data and Analytics	712,040	0	0	0	0	712,040
WO54801	OEM 911 CAD Replacement	2,389,601	0	0	0	0	2,389,601
WO55001	Sheriff Squad Car Technology Equipment-2020	186,192	0	0	0	0	186,192
WO55101	CJIS Remediation	485,120	0	0	0	0	485,120
	<b>Total Other Agencies</b>	<b>32,207,594</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,207,594</b>
<b>Total General Government</b>		<b>67,057,321</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,057,321</b>
<b>Grand Total 2020 Requested Capital Improvements</b>		<b>186,423,743</b>	<b>11,065,554</b>	<b>8,701,197</b>	<b>2,364,357</b>	<b>0</b>	<b>175,358,189</b>
Total Excluding Airports		133,396,949	1,707,038	647,166	1,059,872	0	131,689,911

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